

Logical Framework for the project

	Intervention logic	Objectively verifiable indicators of achievement	Sources and means of verification	Assumptions
Overall objectives	To establish long-term partnerships between the selected European and Mediterranean Municipalities involved in the project by promoting active efforts to create a collective- learning-based system that could improve local development management	-Thematic city-to-city networks created and knowledge shared among Municipalities on the specific policy fields of action	-Inception notes written along the project meetings - Meetings carried out during the city-to-city partnership phase - City-to-city partnerships agreements signed -Plan of Action of future co-operation activities	-Long term, mutually beneficial and collaborative relationships characterized each project phase -Project vision among partners is shared
	To identify strategies to strengthen paramount and vocational local priorities by involving citizens in local development planning process and by exchanging practical experiences among local Authorities staff and other relevant stakeholders	-Local relevant stakeholders (mainly on the project participants base) involved on Local policy decision process -Implemented Local development policies based on innovative approached	-Inception notes written during participatory activities - Results obtained during the impact evaluation on beneficiaries of just implemented development policies -Number of stakeholders and other local bodies involved in the pilot projects implementation	
	To identify and benchmark experiences and good practices among the Municipalities involved	-"Experimental learning approach" (based on Working Groups results and best practices exchange) for pilot projects developed	-Final Reports elaborated by the 2 Working groups involved in the project	
Specific objective	To strengthen the capability of 3 Mediterranean and 5 European Municipalities in planning and managing local economic development initiatives while setting up operative and lasting partnerships among the cities and implementing pro-active interventions in two specific fields of action: "Planning and management" and "City marketing"	-New initiatives in the field of economic promotion (pro-active interventions in the field of -for example- tourist attraction and valorization of local assets and products, image building, SMEs support and growth) are drafted and implemented -Partners share experiences and identify mutual co-operation methods and future ways of collaboration - Institutional frameworks are adequate to local development projects requirements	-Number of projects implemented during the Action - Institutional reforms undertaken - Co-operation agreements achieved by each city-to-city network	-Guidelines and plan of actions are identified and specific Partners' commitment is underlined during the whole project -Local citizen points of view are clearly gathered and incorporate -Local needs and priorities are adequately focused -Activities are worth sustaining, continuously update and improve the project

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<p><u>Co-operation reinforced among partners</u> by enlarging their mutual knowledge of socio-economic problems and of approaches and practices to deal with them</p>	<p>-8 SWOT analyses are elaborated marking out: i. potentialities of the partnering contexts; ii. socio-economic problems affecting local communities. Specific needs are outlined to be evaluated on the PAMLED possibilities -At least ' - 10 good or best policy practices gathered on the base of Partners experience; - 3 city-to-city partnership created; at least 3 interventions of technical assistance provided - N. of Partner staff actively involved (at least 10) in city-to-city partnership; N. of ideas and proposals borne and shared by partnership (at least 6); N. of new project initiatives proposed by partners (beyond the current Action) (at least 2);</p>	<p>-SWOT Analyses (Activity 2 outputs) -Working groups Plan of Action (Activity 3 output) -Reports elaborated by the two Working Groups (Activities 4 and 5 outputs) -Report elaborated on best practices exchange and city-to-city partnerships constitution proposal (Activity 5 output) -Materials and other documents targeted to specific partnering contexts developed - Information made available on the PAMLED Web Site; -Inception notes of the city-to-city networks meetings to be held during Activity 6 implementation</p>	<p>- Partners' are able to mobilise their appropriate staff and decision makers; Working groups achieve the results foreseen -Partners' Good practices are relevant and applicable to other contexts; -Specific and appropriate roles are found for each Partner</p>
<p><u>Internal Partners' capacity strengthened</u> in the implementation of local development policies and projects</p>	<p>-at least 3 pilot projects identified; at least 8 staff people actively involved in training/technical assistance; at least 6 staff people actively involved in pilot projects; at least 1 new key element in each pilot project; one 'lesson learnt' for each pilot project; one evaluation aimed to measure capacity increase effects drafted for each pilot project</p>	<p>-Report elaborated by the Scientific Committee (along Activity 5) -Inception notes of the meetings held in the MEDA Municipalities (among local partners and the Scientific Committee) - Intermediate Project Reports; '-Pilot Projects proposals (see how the Project has been identified and how does it fit in the Local Authorities policies) - -Technical assistance reports -Pilot projects evaluation reports</p>	<p>'-City to city partners get involve on the problems affecting other Municipalities belonging to the network; '-Partners are provided with the knowledge and skills needed to achieve project goals -Internal staff has transmitted the project experience and cope with institutional reforms needed to implement local development policies</p>
<p><u>Citizens' and stakeholders' participation increased</u> in local service and policy</p>	<p>- for each pilot project, at least 30 citizens/stakeholders involved in the shaping, implementing and/or evaluating pilot projects; at least one participatory event (i.e. Focus group, meeting,etc.) organised for each pilot project; for each pilot project, at least 3 useful policy ideas/suggestions collected from local stakeholders and associations; one form of local civil support (voluntary work or grassroots collaboration) mobilised for each pilot project</p>	<p>-Inception notes of the community consultations, focus groups and other participatory meetings carried out; Pilot projects evaluation reports</p>	<p>-Pilot Projects are appropriately shared in the communities to promote local ownership of these initiatives</p>

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1. Kick off meeting and work session	<ul style="list-style-type: none"> -A detailed project plan elaborated -A steering committee constituted -An intranet session presented -Common local economic development language shared -Guidelines drafting for the implementation of activities 2 and 3 	18.268,00	
2. Opening Seminars and local stakeholders involvement	<ul style="list-style-type: none"> -C12Local stakeholders opinions gathered and analyzed -Recommendations for the constitution of the two working groups -Nine SWOT analysis elaborated for each Municipality involved in the Project 	65.575,00	
3. Preparatory activities for the constitution of the two Working Groups	<ul style="list-style-type: none"> -Working groups issues identified -Guidelines for working groups Activities and methodologies drafted 	14.200,00	
4. Working session and working groups constitution*	<ul style="list-style-type: none"> -1 seminar carried out at Bodrum with the participation of all partners -2 Working groups constitution on 1, Planning and management and 2, City marketing -2 working groups action plan elaborated and agreed by all partners -2 working groups co-coordinators identified 	28.676,00	

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Activities	5. Experimental learning: Municipality internal analysis and exchange of experiences	<ul style="list-style-type: none"> -Municipality assessments of the institutional framework elaborated -A number of good practices gathered and systemized based on topics identified by the working groups -A number of good practices deeply studied -Benchmarking local development-policy system constructed -Final report elaborated by each working group containing the results achieved 	146.807,00	
	6. Pilot projects drafting and thematic city-to-city partnerships identification	<ul style="list-style-type: none"> -At least eight pilot project identified -At least 4 thematic city-to-city partnerships set up -At least 4 thematic meetings held according to city-to-city partnerships -At least 2 city-to city agreements signed -Action plan for the preparatory activities for 	83.725,00	
	7. Preparatory activities and Pilot projects implementation and follow up	<ul style="list-style-type: none"> -At least 3 Junior Professionals trained to deliver new services -At least 5 Projects implemented and new services delivered at local level -Targeted technical assistance delivered -Monitoring missions carried out -Relations among city-to-city network Municipalities reinforced 	97.290,00	
	8. Disseminating Project results	<ul style="list-style-type: none"> -Web portal created and maintained -Publication elaborated containing all important results achieved by the Working Groups "experimental learning" process -Publication elaborated containing the most important accomplishments of the Action including recommendations and lesson learned. -Final Conference organized -New partners included in the Project city-to-city 	71.101,00	

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9. Project Management	-Project Plan -Progress reports -First annual report Terms of reference for the evaluation -Final Report Power point presentation	- -	81.275,00
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